

Sheila Malcolmson

Candidate for Chair of Islands Trust Council

Dear Trustees,

I am being encouraged to stand for election as Chair of Islands Trust Council. I would be honoured to hold the position.

The Islands Trust Council needs a responsive and cooperative Executive Committee to carry out the wishes of Trust Council; to oversee the management of the Organization on behalf of Trust Council; and to help all 12 local trust committees achieve their planning goals. I have the demonstrated commitment, knowledge, and experience necessary to Chair the Islands Trust Council and Executive Committee.

In my six years on the Trust, I've been actively involved at every level of the Islands Trust organization. I've participated as a trustee in citizen-initiated forums on Denman, Hornby, and Salt Spring Island, and as Trust Fund Chair have worked with dozens of island conservancies. I came to the Trust through grassroots action and remain deeply inspired and informed by the protection and advocacy work our fellow-islanders carry out.

As the second largest Local Trust Area, Gabriola hosts the regional office for the northern islands. In just six years, Gabriola has helped me experience every slice of island controversy possible: vacation rentals, treaty negotiations, gas plant, bulk water sales, home business bylaw reviews, OCP/LUB Review, a bridge proposal, an avalanche of development applications, and a failed bid for incorporation as a municipality. In my local work, I encourage and hear all perspectives, clarify the process for participants, and most important, make clear decisions on divisive issues.

I've chaired the Islands Trust Fund Board and Trust Programs Committee, and served on every Council committee. Chairing the Trust Fund Board has been an honour and a pleasure: despite budget challenges, staff changes, and the extra load of the Long Term Funding Committee, the Islands Trust Fund team and the Board has remained cohesive, effective and beautifully successful in protecting the special places at the heart of the Islands Trust.

If elected as Chair, I will ensure members of Trust Council are heard, encouraged, and treated with respect. Council needs to hear all views in order to design solutions to the challenging development problems our communities face. My personal hope for the

<p style="text-align: center;">ISLANDS TRUST FUND BOARD CHAIR</p> <ul style="list-style-type: none"> • Successful delivery of the mission of the Trust Fund Board, protecting special places by encouraging, undertaking, and assisting in voluntary conservation initiatives • Effective and respectful leadership as Chair, scrutinizing covenants and complex policy proposals • Recruited new Board members and Islands Trust Fund Manager • Celebrated the successes of the Islands Trust Fund: it has protected \$31.5 million 	<p style="text-align: center;">TRUST COUNCIL COMMITTEE MEMBER</p> <ul style="list-style-type: none"> • Financial Planning Committee • Financial Planning Audit Committee • Trust Programs Committee (Chair) • Local Planning Committee 	<p style="text-align: center;">GABRIOLA LTC</p> <ul style="list-style-type: none"> • Protection: Increased protected area from 2.2% to 9% of the Gabriola LTA; Expanded Islands Trust Natural Area Protection Tax Exemption Program to Gabriola • Incorporation: Gabriola Governance Review Committee, Ex-Officio Member (appointed by Province to consider municipal status for Gabriola in 2002; referendum defeated by 87%) • Groundwater: Regional District of Nanaimo Drinking Water / Watershed
	<p style="text-align: center;">TRUST COUNCIL DELEGATE</p> <ul style="list-style-type: none"> • Environmental Assessment Office Project Committee, Vancouver Island Gas Plant • British Columbia Utilities Commission, Hearing into Certificate of Public Convenience and Necessity for Vancouver Island Gas Plant 	